Marketing of Wiener Linien





By Martin Kalab



Wiener Linien facts and figures

- Vienna: 1,7 mio inhabitants (No. 10 in EU), 415 km²
- Lines: 116 (5 metro, 28 tram, 83 bus), 8.000 employees, founded 1903
- Passengers: 838,7 million/a
- 24h metro operation on weekends, else by busses
- Kilometers/Day: 180.000 (4,5 x around the World)
- Annual tickets: 356.000 (2010) 38% of passengers (6% with single tickets)

Bus fleet



Vienna – a success of quality of life

- Mercer Study puts Vienna on top in ranking of 215 cities worldwide for the first time
- (2nd Zürich, 3rd Geneva)
- Criteria: political and social stability
- schools and education
- healthcare
- quality of water and
- environmental care
- infrastructure



Public transport and its conditions, network and further expansion.

Good – but not paradise

- City of Vienna as the owner strongly declares its support of Vienna Transport:
- pressure on public budgets is increasing and also Wiener Linien have to cut costs
- costumers in Vienna take high quality of PT as a matter of course

Decision: good performance - keep or increase in a saturated market?

- "Marketing by action" short term oriented discounts, special tariffs
- do it like banks, supermarkets, car companies, do it (cheaper than, better than,....)
- success is measured on a short-term base



or

Decision: good performance - keep or increase in a saturated market?

- "Longterm branding"
 - to change the emotional bonds with the company
 - create personal values for everybody's life
 - break generation gaps
 - make PT to "the" preferred way of travelling
- Wiener Linien decided to choose branding:
 a good branding protects from being exchanged easily
 on the market and secures loyal and long term
 costumers!

- with everyday-stories to create emotions
- little/hidden technical content
- no overpromise ("the best", "always friendly")
- use of surprise creates impact
- stories in advertisements are used to transfer emotions and sympathy to brand
- consequently over years
- stories must be understood by all generations



Nice, that my school bus gets daddy to work.



(written: Tramway) "Can I write Bim instead"



"Ah granny, it's warm in the bus"



"I better drive back home one more time"

- Concentration on few channels in marketing
- Three times a year an image sujet on the best boards and citylights in town
- Advertisements in newspapers and biggest magazines
- No actions like special offers, discounts used in marketing
- Consequent market research controlling the change over time
- No direct confrontation with the car we accept that our customers are also car drivers

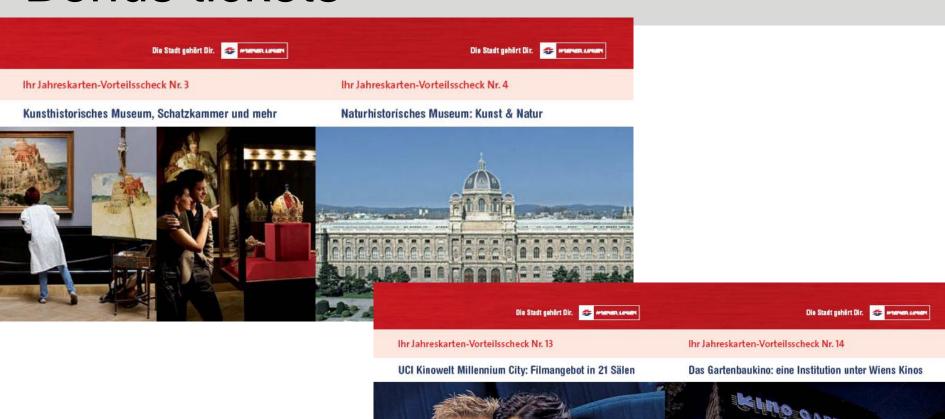


Bonus ticket book

- To express thanks to our regular customers
- 24 bonus tickets with price reductions in cinemas, theater, museum, restaurants and sports activities
- Once a year for annual ticket holders



Bonus tickets





Proof of success

Customer satisfaction with PT	1993	61%	2009	89%
Market share	1993	29%	2010	36%
Non-PT-trips caused by negative subjective evaluation	1993	10%	2009	2%
Captive riders	1993	45%	2009	26%
Annual tickets	1992	182.000	2010	356.000
Senior citizen tickets	1992	58.000	2009	109.000
Student tickets	1997	35.000	2008	70.000
Passengers	1992	626.8 Mio.	2010	838,7 Mio.
Turnover (out of transport)	1992	236,7 Mio.	2008	416,9 Mio.

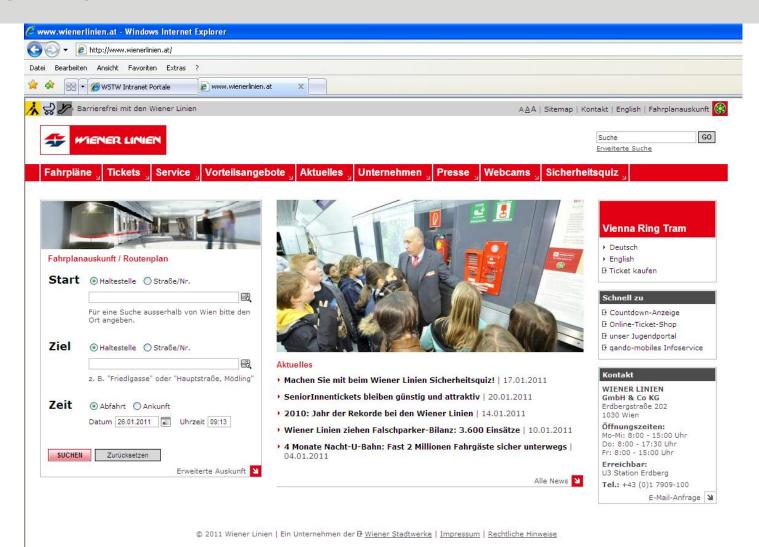
Customer information

- Quantitative (timetable) through internet, qando, at the stop
- Qualitative (questions) through 9 customer centers and sales outlets, folders telephone, email





Internet





qando

- Online timetable
- Real-time departures
- Mobilephone-Ticket
- City-Info





Real-time departures





Thank you very much for your interest!

Martin Kalab

